HARRY G. BROADMAN

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- Seasoned operational and private equity executive, board director, global business strategist, authority on corporate governance; and veteran senior White House and World Bank international trade, finance and investment negotiator and global policymaker.
- Successfully driven novel approaches to capitalize on first-mover advantage enhancing growth, innovation, sustainability, resiliency
- Executed/counselled complex cross-border transactions in multiple industry sectors: (i) finance, private equity, and investment banking; (ii) emerging and advanced technologies; (iii) renewables/conventional energy and minerals; (iv) global logistics; (v) infrastructure services, aviation, land transport, telecoms, utilities, informatics, and professional services.
- Designed/oversaw on-the-ground transformative business policies and operations in 85+ emerging markets across 5 continents, including China/East Asia; Russia/CIS; Turkey/Balkans; Eastern/Central Europe; India/South Asia; LATAM; the Middle East; and Africa.
- Non-Executive Director (several boards): Board Chair (two boards); Audit Committee Chair; Compensation Committee Chair
- Select list of counselled C-suites and boards of corporations, investment funds and banks is here.

Current Professional Experience

WestExec Advisors: Principal International corporate strategy advisory firm (co-founders: Antony Blinken and Michèle Flournoy)

The RAND Corporation: Senior Economist Global independent non-profit research organization

The ESG Exchange: Member, Board of Directors (Former Chair) International entity facilitating common ESG disclosure protocols

Strategic Ratings Corporation: Chair, Board of Directors Global private credit rating agency for corporates and sovereigns

PartnersGlobal: Chair, Board Audit Committee; Member, Executive Committee International alternative dispute resolution services

NACD (National Association of Corporate Directors): Board Leadership Fellow and Faculty Member, NACD Board Advisory Services

Forbes: Monthly Business Leadership Strategy Columnist Columns are here

International Financial Law Review: Quarterly National Security Columnist; Member, Editorial Advisory Board Columns are here

Keynote Speaker: Commissioned Keynoter for Global Business Groups Represented by several speaker bureaus in the U.S. and abroad

Past Professional Experience

Berkeley Research Group LLC: Partner; Chair, Emerging Markets Practice; Chair, National Security Practice

2019-2023

- Counseled C-suites/boards on cross-border transactions, financing, supply chains; integration of sustainability into company operations; advise on R&D strategies/investments; reform of corporate governance/compliance practices.
- Clients were U.S./non-U.S. (including in emerging markets) companies, private equity firms, banks, institutional investors.
- Testified as expert witness on disputes in global arbitration on investment, corporate governance, antitrust, regulation, and IP
 infringement; Won damages case between iconic Chinese and European ICT firms valued at more than US\$800 million

Johns Hopkins University Faculty, Graduate School of Advanced International Studies (SAIS): Senior Fellow

2016-2022

Conducted research for book on competition among multinational corporations from Global North and Global South

PricewaterhouseCoopers (PwC): Senior Managing Director, Global Corporate Advisory and PwC Chief Economist

2011-2015

- Founded PwC's Global Business Growth Management Consulting Strategy Practice in 15+ emerging markets
- Generated annual fees exceeding US\$9 million
- Closed operational transactions, including US\$2 billion greenfield industrial plant in Indonesia; US\$450 million acquisition. of manufacturing facility in Myanmar; US\$800 million greenfield freight railway in Africa

Albright Capital Management (private equity); Albright Group (strategic advisory): Managing Director; Chief Economist 2008-2011

- Drove ACM's first greenfield investment in Africa ~US\$700 million
- Co-led capital-raising in Asia, Australia, and Europe
- Advised Fortune 5 firm's US\$2-plus bn acquisition of supermarket firms across 14 countries

The World Bank: China, Russia, Balkans, Africa: Lead Economist, Business Restructuring/Sovereign Finance Operations 1993-2008

- Executed and restructured the Bank's then-largest sovereign loan operation, more than US\$5 bn: Russia
- Negotiated and led operations for Bank's largest business restructuring loans ~ US\$2 bn: China
- Managed economic reform dialogue among 7 sovereigns to re-build and re-integrate the war-torn region: Balkans.
- Oversaw program enabling African firms to extract higher value-added revenues from commodity exports.

Executive Office of the President, The White House: United States Assistant Trade Representative

1991-1993

- Lead U.S. Negotiator of International Trade Agreements establishing WTO and NAFTA for all Services Sectors (banking, energy, natural resources, telecom, aviation, shipping, rail, trucking, construction, tourism, entertainment, professions)
- Lead U.S. Negotiator of International Bilateral Investment Treaties
- Lead U.S. Negotiator of International Science and Technology Agreements
- Member, Committee on Foreign Investment in the U.S. (CFIUS) national security screening of foreign investment
- Board Director, U.S. Overseas Private Investment Corporation (OPIC) provision of risk insurance, loan guarantees

Executive Office of the President, The White House, President's Council of Economic Advisers: Chief of Staff

1990-1991

- Managed all agency staff and 25+ senior professional economists.
- · Oversaw management of White House market-sensitive, confidential official economic data
- Served as official liaison for CEA Chairman with Chairman of Federal Reserve and Secretary of Treasury
- Managed the research, writing and publication of three Annual Economic Reports of the President

United States Senate, Committee on Homeland Security and Governmental Affairs: Chief Economist

1987-1990

- Designed and managed numerous Senate committee hearings on U.S. economic security and competitiveness
- Authored legislation for Committee Chair (John Glenn) on trade policy, R&D investment, budget policy
- Served as lead Senate staff drafter of Omnibus Trade Act of 1988, which remains the core of current U.S. trade law.

Earlier Professional Experience

- Harvard University Faculty, School of Arts and Sciences: Economics Department: taught course on multinational business
- Harvard University Faculty, Kennedy School of Government: taught graduate course on energy/natural resources markets
- Harvard University Faculty, Energy and Environmental Policy Center: Research Fellow co-authored book on natural gas regulation
- Resources for the Future Inc., Center on Energy Policy Research: Deputy Director RFF was the 1st US environmental think tank (est. 1952). My work focused on sustainability/energy markets: testified before US Congress; authored book & professional articles
- Johns Hopkins University Faculty, Graduate School of Advanced International Studies (SAIS): Adjunct Professor of International Economics: taught graduate course on international business, foreign investment, and trade for several years
- Brookings Institution: Economic Policy Fellow: conducted doctoral research on competition in the global oil industry
- RAND Corporation: Advisor, Energy Security Policy: consulted on strategies to enhance U.S. energy and national security policy

Non-Executive Corporate Board of Director Service (Current unless otherwise indicated)

- Strategic Ratings Corporation: Chair, Board of Directors Global credit rating agency for corporates and sovereigns
- PartnersGlobal: Chair, Audit Committee; Executive Committee Member International alternative dispute resolution (ADR) firm
- The ESG Exchange: Board Member; (Previously Board Chair) Entity assisting firms' ESG disclosures adhere to international standards
- ArmorText: Member, Advisory Board Cybersecurity intra-enterprise communications software firm
- APCO Worldwide: Member, International Advisory Board Global crisis management and public relations firm
- Lake Tanganyika Floating Clinic: Member, International Advisory Board Healthcare and telecom services provider in 5 African states
- Corporate Council on Africa: Member, Board of Directors Trade association of U.S. and non-U.S. firms operating in Africa (former)
- The Global Business School Network: Member, Advisory Board International association of graduate business schools (former)

Education

- Brown University, A.B., Economics and History, Magna Cum Laude, Phi Beta Kappa
- University of Michigan, Ph.D., Economics

Professional Memberships

- Council on Foreign Relations: Elected Lifetime Member
- The Bretton Woods Committee: Lifetime Member
- National Association of Corporate Directors: Selected as Board Leadership Fellow

<u>Publications</u> Complete list of books, professional articles, press interviews, and speech videos is available on <u>www.harrygbroadman.com</u>

Books (*selected*): Full list of books is here

China's Management of Enterprise Assets: The State as Shareholder (The World Bank)

Natural Gas Markets After Deregulation (Johns Hopkins University Press)

Economic Liberalization and Integration Policy (Springer)

Africa's Silk Road: China and India's New Economic Frontier (The World Bank)

Peer-Reviewed Articles in Professional Journals (selected): Full list of peer-reviewed journal articles is here

Foreign Affairs; Yale Journal on Regulation; Columbia Journal of World Business; International Lawyer; Antitrust Chronicle; Science; Natural Resources Journal; Review of Industrial Organization; The Energy Journal; Journal of Corporate Ownership & Control; International Journal of Business; African Analyst Quarterly; Journal of Asian Studies; Journal of Energy and Development